



## For Prime Minister of Canada Pour le poste de Premier ministre du Canada

I am running to be the next Prime Minister of Canada to lead a small, more efficient government to rebuild our nation and secure prosperity for future generations.

We are facing significant structural problems that haven't been seen for generations and solving them will require tough choices. I have always worked hard for what is best for Canadians, and for the sake of our children and grandchildren, we must make bold decisions that are absolutely necessary. If elected as the next Leader of the Liberal Party I offer my knowledge and expertise to do so.

When I arrived in Ottawa over 20 years ago along with my wife and young son, we didn't know anyone. No family, no friends, no job. We started in a modest two-bedroom apartment.

I worked as an engineer, then in a financial institution funding small industry, as an entrepreneur owned a manufacturing company, and promoted industrialization in several countries. In Canada, I started as an investment advisor in a bank. Before entering politics, I spent six years as an executive at a small high-tech defence technology company.

I volunteered with many organizations, including serving as a board member of an affordable housing corporation and on the board of Invest Ottawa, the City of Ottawa's economic development agency.

The good people of Nepean placed their trust in me and elected me three times since 2015. My story is proof positive that the Canadian Dream is real.

Canada is the greatest country in the world—a nation built by the hard work of generations before us. Canadians sacrificed their lives in wars and made sure their children and grandchildren could live in peace and prosperity. They worked tirelessly across every sector of our economy—agriculture, energy, mining, and manufacturing—to create prosperity for future generations.

But today, many Canadian families are falling behind. Our economic growth and fiscal strength are not benefiting many Canadians. The rich are getting richer, while the middle class is struggling. Since 2019, real wage earnings for those in the 3rd and 4th quintiles are about 25% lower than those in the top 20% and bottom 20%.

In plain English, this means that the core working group—40% of Canadians—are earning about 25% less than the top and bottom 20%. With the steep rise in grocery costs and mortgage payments, this economically significant group of Canadians is facing serious challenges.

Compare this economically important group of 40% of Canadians, who are struggling, to the richest 20% of Canadians, who own approximately 68% of the country's wealth, and the top 1%, who control an astounding 26% of Canada's wealth.

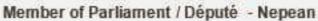
Wealth disparity and inequality have widened. While a privileged few enjoy extreme wealth, many working Canadian families—especially younger generations—struggle to afford the basics like housing.

Youth unemployment is at 14%. Young Canadians are in a worse position than their parents and fear that the next generation will face even greater challenges.

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And we have another huge problem. Over 13 million working Canadians have no workplace pension. Many of them will retire directly into poverty.

So we have a perfect storm: Many Canadians, especially younger generations, face significant affordability issues. Working middle class is struggling today, and many working families are retiring directly into poverty.

This is, 'Houston, we have a problem' moment.

The only way forward is to take bold actions today. These are structural problems and solving them is not for the faint-hearted. We must make tough decisions now, not only to revitalize our economy but also to ensure a stable society. I have the solutions and the unwayering determination to make it happen.

With prudence and pragmatism as my guiding principles, I will make the big and bold decisions needed to rebuild our economy and foster prosperity for all generations. I will lead a small, more efficient government with a cabinet selected on merit and not on DEI quotas.

Every government program and entity will face a simple question: Is it still relevant? If not, it's gone or will be restructured to deliver economic development. No excuses, no waste. We will have a razor-sharp focus on economic implications in all decisions we make.

Old Age Security (OAS) is the largest item in our budget and is projected to be at an unsustainable \$100 billion by 2028-29. This doesn't include GIS. Starting 2040, retirement age needs to be increased by two years.

It's time for Canada to take full control of its destiny. My government will make Canada a sovereign republic.

I am setting an ambitious goal: Canada's real GDP will reach \$5 trillion within 25 years.

This is a turning point for Canada. A smaller government, a sovereign republic, and a \$5 trillion economy are within our reach—if we have the courage to act today.

For over 100 years, Canada's immigration system was our greatest strength, fueling economic prosperity and growth.

When my family came to Canada, my wife volunteered at the local school to gain Canadian experience. Meanwhile, I sat at the dining table, adding to my engineering degree and MBA by studying and completing 12 to 14 courses within just a few months to qualify for a job. Here I am today standing before you embodying what Canada is all about.

For long time, there was a social contract. As a skilled immigrant, you work hard to build the economy and make our country prosperous. If you did so, sky is the limit for your success and your family led a comfortable life. Today, that contract is broken. The government has departed from our time-tested almost perfect immigration system.

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We have too many unqualified, cheap labor as temporary residents thus allowing businesses not to invest to improve productivity and they also contribute to housing crisis. Today, the number of temporary residents gaming our lenient asylum system has exploded.

As the history of Canada shows, immigration if rightly done is a golden path to achieve and preserve economic prosperity. Immigration is part of the problem and also part of the solution. Going forward, immigration will be limited to meet our economic growth needs and specifically to skilled trades like electricians and carpenters for the housing sector and talented engineers for advanced technology sector.

Many immigrants now see Canada as a fly-by country, treating citizenship and our passport as a backup plan rather than a commitment to our nation. Canadian citizenship is a privilege, not a convenience. We will restore the value and respect to our citizenship.

Millions of expatriate "Canadians of convenience" enjoying the same rights and benefits as resident Canadians will no longer get a free pass. Under a just, citizenship-based taxation system, they will be made to contribute to funding our social infrastructure.

We will criminalize the glorification and display of support to terrorists, extremism and terrorist organizations. Canada needs a modern national law enforcement agency, with extensive powers and with a 21st-century mandate to safeguard national security and protect us from extremism, cybercrime, biothreats, and foreign interference.

Scientists, engineers, and industry professionals will lead the way in crafting fact-based policies to grow our economy and tackle climate change effectively. Activist-driven policies, like the consumer carbon pricing mechanism, will be let go.

In an increasingly complex world order and in the emerging multipolar world, we will reorient Canada to chart our own independent foreign and international trade policies, with single-minded advancement of our economic, national and geopolitical interests.

We will join over 140 countries, including Ireland, Norway, Spain, Sweden and Poland, in immediately recognizing the sovereign state of Palestine as part of a peaceful two-state solution.

Our defence investments will prioritize securing Canada's specific needs, from protecting our maritime interests, trade routes and securing our vast, vital Arctic North.

We will position Canada as an energy superpower, driving economic growth and long-term prosperity. We will also position Canada as a global leader in advanced technologies and build a vibrant knowledge-based economy.

To tackle the housing crisis, we'll guarantee orders for over 100,000 prefab homes, revolutionizing housing construction with advanced technologies.

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ArysCanada



Member of Parliament / Député - Nepean



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The last three decades, starting with the fall of the Berlin Wall and highlighted by China's entry into the World Trade Organization, marked an era of economic globalization, driven by aspirations for lasting global stability and economic integration. However, this period has now come to an end.

We need to shift our mindset to emulate the post-war economic development strategies of Germany and Japan. Additionally, we should adopt the tools and strategies employed by South Korea from the Korean War until the 1990s. We need to focus on self reliance and export new markets.

To ensure that private capital is directed toward funding new projects in manufacturing, housing, advanced technologies, and infrastructure, we will implement credit guidance for banks. We will mandate Canadian pension plans to invest 30-35% of their assets within Canada and offer them federal infrastructure assets to start with.

New projects will be promoted to expand across the entire value chain in the Mines-to-Mobility sector and agri-food sector. Ambitious project concepts like the Canadian Northern Corridor will be supported. Where we have a comparative advantage, we will drive commercialization of new technologies such as molten salt nuclear fission reactors.

This is about reimagining Canada's role in the world and unlocking its full potential. From energy to housing, advanced technologies to trade, we will build a stronger, more prosperous Canada that leads on the global stage.

Canada can do better.

Imagine a country where our younger generation has equal opportunities, economic freedom, and financial security.

Imagine a Canada where entrepreneurs are unshackled and unleashed, driving economic growth for prosperity.

Imagine a nation where our children and grandchildren embrace family values and take pride in a renewed, vibrant Canadian identity.

Canada deserves leadership that isn't afraid to make the big decisions. Decisions that rebuild our economy, restore hope, create equal opportunities for all Canadians, and secure prosperity for our children and grandchildren. Bold political decisions are not optional—they are necessary.

I'm stepping forward to take on this responsibility and lead Canada as its next Prime Minister.

Join me in this journey. Let's rebuild, revitalize, and secure the future. For all Canadians, for generations to come.

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